

ACME Restaurants Inc

03.17.15

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### ACME Restaurants Inc 100 N State



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### **TIL Score**

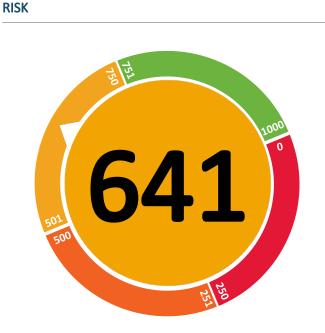
**ACME Restaurants Inc** RSF: 3,901

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**TIL Score Leasehold Value** 

\$500.00





5.75%			\$434.78		
		Risk-Adjusted Cap 6.08%			Risk-Adjusted \$411.39
Building Cap			Building		
6.50%			\$384.62		
7.25%			\$344.83		
8.00%			\$312.50		
Con Poto Adjust	mont	Con Poto		Val	

Cap Rate Adjustment	Cap Rate	Lease Value	Value \$/SF
Cap Rate Adjustment	6.50%	\$1,500,385	\$384.62
TIL Risk Adjusted Cap Rate	6.08%	<u>\$1,604,821</u>	<u>\$411.39</u>
TIL Cap Rate Differential	-0.42%	\$104,437	\$26.77

#### **Risk Effect On Value**

VALUE

5.00%

**TIL Score Cap Rate Adjustment** 

The **TIL** Score ranks the transaction by combining three scores:

- Tenant Score
- Industry Score
- Lease Score

These scores are weighted to create an overall ranking. The TIL Score is then applied to the building CAP Rate to illustrate its effect on value.

### **TIL SCORE™**





# TENANT SCORE

### **Tenant Score Information**

**ACME Restaurants Inc** 

#### INDUSTRY: Limited-Service Restaurants Reported on NAICS 6, County Level

TENANT VS. LOCAL INDUSTRY COMPETITORS

#### **Overall Tenant Score**

#### **Business Performance Factors**

Factor	Tenant	Local Industry	Risk Level	
EBITDA Margin %	13.2%	10.6%		681
EBITDA Growth Rate %	36.7%	-1.4%		970
Net Revenues Growth Rate %	-0.7%	-0.6%	25	
Gross Profit %	26.1%	58.6%	35	

Business Performance Factors Financial Industry Benchmarks that reflect growth and financial margins of a company, influenced by the ability of the company to pay rent.

#### **Business Risk Factors**

Factor	Tenant	Local Industry	Risk Level	
Current Ratio	2.6	0.9		960
Debt/Equity	1.3	11.3		742
Net Revenues Size (\$000)	\$2,487	\$786		573
Asset Turnover	0.6	1.6	30	
ROE %	2.4%	28.9%	30	
ROA %	1.1%	6.9%	30	

Business Risk Factors Financial Industry Benchmarks that reflect size, liquidity, leverage and efficient use of a company's assets, influenced by the ability of the company to pay rent.

#### **TIL Score Key**

### 0-250 251-500 501-750 751-1000

Low risk level. Indicated by a score of 751-1000.

Medium to Medium-Low risk level. Indicated by a score of 501-750.

High to Medium risk level. Indicated by a score of 251-500.

High risk level. Indicated by a score of 0-250.

\*Reference page 15 for a higher level explanation of the scale. \*\*All terms can be found in the glossary section of the (RE)port on page 17.



560

550

566

### **Tenant Financials** ACME Restaurants Inc



	CURRENT PERIOD	PRIOR PERIOD		
Type of Financials	Company Prepared	Company Prepared		
Cash or Accrual	Accrual	Accrual		
Number of Months Covered	12	12		

#### **INCOME STATEMENT**

Denomination	\$ Thousands	\$ Thousands	
End of Fiscal Period	Dec 31, 2012	Dec 31, 2011	
Net Revenue	\$2,487	\$2,505	
Adjusted Gross Profit	\$648		
EBITDA	\$328	\$240	
Net Income	\$46		
Corporate Annual Rent Expense	\$0		

#### **BALANCE SHEET**

Assets		
Current Assets	\$922	
Long Term Assets	\$3,441	
Total Assets	\$4,363	
Liabilities		
Current Liabilities	\$350	
Long Term Liabilities	\$2,084	
Total Liabilities	\$2,434	

**Shareholders Equity** 

\$1,929

\*All terms can be found in the glossary section of the (RE)port on page 17.



# INDUSTRY SCORE INFORMATION

### Industry Score Information ACME Restaurants Inc



487

474

500

#### **INDUSTRY: Limited-Service Restaurants**

#### LOCAL INDUSTRY VS. US INDUSTRY

#### **Overall Industry Score**

#### **Business Performance Factors**

Factor	Local Industry	US Industry	Risk Level
EBITDA Margin %	10.6%	10.5%	502
EBITDA Growth Rate %	-1.4%	1.8%	463
Net Revenues Growth Rate %	-0.6%	1.2%	443
Gross Profit %	58.6%	58.8%	488

Business Performance Factors Financial Industry Benchmarks that reflect growth and financial margins of a company, influenced by the ability of the company to pay rent.

#### **Business Risk Factors**

Factor	Local Industry	US Industry	Risk Level
Current Ratio	0.9	0.9	487
Debt/Equity	11.3	10.6	499
Net Revenues Size (\$000)	\$3,152,509	\$168,253,916	470
Asset Turnover	1.6	1.6	509
ROE %	28.9%	27.8%	502
ROA %	6.9%	6.7%	504

Business Risk Factors Financial Industry Benchmarks that reflect size, liquidity, leverage and efficient use of a company's assets, influenced by the ability of the company to pay rent.

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### Industry Analysis ACME Restaurants Inc



#### INDUSTRY ANALYSIS – Limited-Service Restaurants (NAICS: 722513)

Reporting Level: Reported on NAICS 6, County Level

	US Industry	
4,013	# of Companies	204,122
\$3,152,509	Combined Revenue (\$000)	\$168,253,916
\$786	Average Revenue (\$000)	\$824
\$2,487	Net New Establishments	5,773
2nd		
2nd		
167		
	\$3,152,509 \$786 \$2,487 2nd 2nd	4,013# of Companies\$3,152,509Combined Revenue (\$000)\$786Average Revenue (\$000)\$2,487Net New Establishments2nd2nd

#### **INDUSTRY TRENDS**

	2011	2012	2013	2011vs.2012 % Growth	2012vs.2013 % Growth
# of Establishments					
Local	3,633	3,846	4,013	5.9%	4.3%
National	189,303	198,349	204,122	4.8%	2.9%
# of Employees					
Local	47,526	49,124	50,970	3.4%	3.8%
National	3,182,509	3,305,039	3,435,784	3.9%	4.0%
Payroll/Net Sales %					
Local	18.7%	18.9%	18.9%	1.0%	-0.2%
National	18.9%	19.1%	19.2%	1.2%	0.4%
Average Rent – Establishment					
Local	\$61.9	\$60.3	\$60.0	-2.6%	-0.5%
National	\$63.4	\$62.2	\$62.9	-1.9%	1.2%
Rent Per Employee (\$000)					
Local	\$4.7	\$4.7	\$4.7	-0.2%	0.0%
National	\$3.8	\$3.7	\$3.7	-1.1%	0.3%
Rent to Sales %					
Local	7.6%	7.6%	7.6%	-0.0%	0.0%
National	7.6%	7.6%	7.6%	0.0%	-0.0%

\*All terms can be found in the glossary section of the (RE)port on page 16.



# LEASE SCORE INFORMATION

# **Lease Score Information**

**ACME Restaurants Inc** 



Overall Lease Score					736	
Lease term:	Tenant	Local Industry	Risk Level			
Months to B/E	38.2	N/A		420		
Rent Coverage - Corporate Rent Not Included	2.5	1.4				965
Rent to Sales % - Corporate Rent Not Included	5.2%	7.6%				965

#### **TIL Score Key**

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\* Reference page 15 for a higher level explanation of the scale.

#### **LEASE TERMS**

Suite	Security	\$/SF	Amount
100	None	\$0.00	\$0
ts	Month	\$/SF	Amount
се	1.0	\$55.00	\$214,555
	0.0	\$0.00	\$0
		\$55.00	\$214,555
	Month	¢/cr	Amount
ons			Amount
	1	\$1.00	\$3,901
	1	\$0.50	\$1,950
ons		\$1.50	\$5,852
		\$56.50	\$220,406
	# Months	\$/SF	Amount
	6	\$17.50	\$68,268
	12	\$8.00	\$31,208
		\$25.50	\$99,476
nts		\$82.00	\$319,882
CS			
even Months	38.2	NPV-Lease Deal	\$37.33/SF
	100 s ce ons ons nts S	100 None   is Month   ce 1.0   ons Month   1 1   ons # Months   6 12   nts S	100   None   \$0.00     is   Month   \$/SF     ce   1.0   \$55.00     0.0   \$0.00   \$55.00     ins   Month   \$/SF     1   \$1.00   1     1   \$0.50   \$55.00     ins   Month   \$/SF     1   \$0.50   \$55.00     ins   \$1.00   1     \$55.00   \$56.50   \$56.50     # Months   \$/SF   \$6     6   \$17.50   \$25.50     ints   \$82.00   \$82.00

\*\*All terms can be found in the glossary section of the (RE)port on page 15.

# Lease Terms – Cash Flow

ACME Restaurants Inc RSF: 3,901



#### **CASH FLOW BASIS**

Year	Tenant Allowance	Free Rent	Lease Commissions	Legal & Moving Fees	Base Rent	Other Rent	Landlord Tax & Operating	Net Cash Flow \$/Sf	Net Cash Flow
Year 1	(\$55.00)	(\$17.50)	(\$1.50)		\$25.00		(\$8.00)	(\$57.00)	(\$222,357)
Year 2					\$25.50	\$8.00	(\$8.00)	\$25.50	\$99,476
Year 3					\$26.50	\$8.00	(\$8.00)	\$26.50	\$103,376
Year 4					\$27.50	\$8.00	(\$8.00)	\$27.50	\$107,278
Year 5					\$28.50	\$8.00	(\$8.00)	\$28.50	\$111,178
Year 6					\$14.50	\$4.00	(\$4.00)	\$14.50	\$56,564
Totals	(\$55.00)	(\$17.50)	(\$1.50)	\$0.00	\$147.50	\$36.00	(\$44.00)	\$65.50	\$255,516



# APPENDIX

### **Understanding the TIL Score**

#### **RISK SCORE MEANING**



#### INDUSTRY BENCHMARKS USED FOR RISK SCORE

Business Risk Factors Index	Business Performance		
Financial Industry Benchmarks that reflect size, liquidity, leverage and efficient use of a company's assets, influenced by the ability of the company to pay rent.	Financial Industry Benchmarks that reflect growth and financial margins of a company, influenced by the ability by the company to pay rent.		
Current Ratio	EBITDA Margin %		
Debt/Equity	EBITDA Growth Rate		
Asset Turnover	Net Revenues Growth Rate		
Net Revenues Size"	Gross Margin %		
ROE			
ROA			

\*All terms can be found in the glossary section of the (RE)port on page 16.

### Glossary

TIL TERMS	
TIL Score:	The TIL Score (Tenant, Industry, Lease) is comprised of 3 components: the tenant vs. its competitors, the tenant's industry vs. the US industry and the tenant's lease vs. its competitors. A TIL Score is the weighted average of the Tenant Score, Industry Score and Lease Score within this report. The TIL Score represents the amount of risk on a scale of 0-1000, with 0 as the highest risk and 1000 as the lowest risk. The number is also associated with a color
Tenant Score:	The Tenant Score differentiates the tenant's financial strengths to its industry competitors locally or nationally.
Industry Score:	The Industry Score differentiates the local industry's financial strengths to the national industry.
Lease Score:	The Lease Score differentiates the proposed lease terms of the tenant vs. its industry competitors rent costs locally or nationally.
FINANCIAL TERMS	
Adjusted Gross	A company's revenue minus its cost of goods sold. Gross profit is a company's residual profit after selling a product or service and deducting the cost associated with its production and sale.
Asset Turnover:	Amount of sales or revenue generated per dollar of assets; an indicator of the efficiency with which a company is deploying its assets.
Balance Sheet:	A financial statement that summarizes a company's assets, liabilities and shareholders' equity at a specific point in time. These three balance sheet segments give investors an idea as to what the company owns and owes, as well as the amount invested by the shareholders.
Cost Of Goods Sold (COGS):	The direct costs attributable to the production of the goods sold by a company. COGS appears on the income statement and can be deducted from revenue to calculate a company's gross margin. Also referred to as "cost of sales." COGS does not include sales costs or indirect labor costs.
Current Assets:	A balance sheet account that represents the value of all assets that are reasonably expected to be converted into cash within one year in the normal course of business.
Current Ratio:	Current Assets divided by Current Liabilities. A liquidity ratio that measures a company's ability to pay short-term obligations including rent.
Debt to Equity:	A measure of a company's financial leverage calculated by dividing its total liabilities by stockholders' equity. It indicates what proportion of equity and debt the company is using to finance its assets.
Depreciation:	A method of allocating the cost of a tangible asset over its useful life. Businesses depreciate long-term assets for both tax and accounting purposes. This is a non-cash charge and is not calculated in EBITDA.
EBITDA:	It is essentially net income with interest, taxes, depreciation, and amortization added back to it. It can be used to analyze and compare profitability between companies and industries because it eliminates the effects of financing and accounting decisions. The EBITDA of a company gives an indication of the current operational profitability of the business, i.e. how much profit does it make with its present assets and its operations on the products it produces and sells. EBITDA margin is EBITDA divided by Net Revenues.
EBITDA Growth Rate:	The year-over-year change in EBITDA measured as a percentage.
Gross Profit:	A company's revenue minus its cost of goods sold. Gross profit is a company's residual profit after selling a product or service and deducting the cost associated with its production and sale. Gross Margin is Gross Profit divided by Net Sales.
Interest Expense:	The amount reported by a company or individual as an expense for borrowed money.
Income Statement:	A financial statement that measures a company's financial performance over a specific accounting period. It also shows the net profit or loss incurred over a specific accounting period, typically over a fiscal quarter or year.

# Glossary

Income Tax Expense:	A liability owing to federal, state/provincial and municipal governments. Tax expenses are calculated by multiplying the appropriate tax rate of an individual or business by their income before taxes, after factoring in such variables as non-deductible items, tax assets and tax liabilities.
Long Term Liabilities:	In accounting, a section of the balance sheet that lists obligations of the company that become due more than one year into the future. The portions of long-term liabilities that will become due within the next 12 months are listed under current liabilities, such as the current portion of long-term debt.
Net Income:	A company's total earnings (or profit). Net income is calculated by taking revenues and adjusting for the cost of doing business, depreciation, interest, taxes and other expenses. This number is found on a company's income statement and is an important measure of how profitable the company is over a period of time.
Net Revenues:	The amount of sales generated by a company after the deduction of returns, allowances for damaged or missing goods and any discounts allowed. Revenue is also known as sales.
Net Revenues	
Growth Rate:	The year-over-year change in Net Revenues measured as a percentage.
Net Revenues Size:	Measures the net revenues of a tenant vs. its industry competitors.
One-Time in COGS:	A COGS charge against earnings that is expected to be an isolated one and not likely to occur again.
One-Time in SG&A:	A SG&A charge against earnings that is expected to be an isolated one and not likely to occur again.
ROA (Return On Assets):	A percentage that shows how profitable a company's assets are in generating revenue.
ROE (Return On Equity):	A percentage that measures the rate of return on the ownership interest (shareholders' equity) of the common stock owners.
Shareholders' Equity:	A firm's total assets minus its total liabilities. It represents the amount by which a company is financed through common and preferred shares.

#### **INDUSTRY TRENDS TERMS**

Establishment:	Measures an average cost of rent within an industry.
Employee:	Full and part-time employees, including salaried officers and executives of corporations. Included are employees on sick leave, holidays, and vacations; not included are proprietors and partners of
Establishment:	A single physical location where business is conducted or where services or industrial operations are performed.
Payroll/Net Sales:	Measures the efficiency of employment costs that drive net sales.
Payroll:	Total annual payroll includes all forms of compensation, such as salaries, wages, commissions, bonuses, vacation allowances, sick-leave pay, and the value of payments inkind (e.g., free meals and lodgings) paid during the year to all employees.
Rent Per Employee:	Measures the efficiency of use of rented space.
Rent to Net Sales %:	Measures the efficiency of rent costs that are required to drive net sales.

#### **LEASE TERMS**

Base Rent (Net):	The amount of Rent that is paid above operating expenses and real estate taxes. Considered the Landlords "Profit"
Base Year:	The stated value (rate) in a lease that the tenant must pay rent when operating expenses exceed the base year value.
Gross Rent	
Break-even Years:	Break-even based upon the monthly gross rental rate.
Free Rent:	A tenant inducement that permits the tenant not to pay rent for a period of time during the lease term.

# Glossary

Gross Rent:	The total rent paid including Base and operating and real estate taxes paid by the tenant.
Landlord Tax & Operating	Operating expenses a landlord incurs to operate a commercial property. Operating expenses can be utilities, security and real estate taxes. These expenses can be recoverable and paid by tenants as rent.
Lease Commissions:	Commissions paid the real estate brokers who represent the tenant (tenant broker) or the landlord (landlord rep).
Legal & Moving Fees:	Negotiated tenant inducements offered by landlords.
Months to B/E:	The number of months it takes the amount of base rent received equals the amount of cash outlays and free rent paid by the landlord divided by the entire lease term.
Net Cash Flow:	Rent less operating expenses less capital.
Net Rent Break-even Years:	Break-even based upon the monthly base or net rental rate.
NAR:	Net Annuitized Rent - The amortized NPV received on an annual basis.
NPV:	Net Present Value - Cash flow discounted back by an interest rate over the lease term. Represents the total profit or loss of a lease deal.
Other Rent:	Rent paid by the tenant for their proportionate share of operating expenses and Real Estate taxes.
Rent Coverage:	A ratio that measures the tenant's proposed rent to EBITDA and compares the ratio to its industry competitors' rent coverage. A tenant's rent should compare within range to its competitors' rental costs.
Rent to Sales:	A ratio that measures the tenant's proposed annual rent expense to its net sales and compares the ratio to its industry competitors. A tenant's rent should compare within range to its competitors' rental costs.
Tenant Allowance:	A cash inducement paid by the landlord to a tenant for building out a tenants space.

### **Background Checks**